From: [redacted]
To: Alana Fraser; DL - Alana Fraser & Assistant
Cc: [redacted]; DL - Autumn Field & Assistant
Subject: RE: For review - draft preliminary investigation report for Sacrifice (BI-753) [SEC=OFFICIAL]
Date: Tuesday, 14 April 2026 8:12:00 AM
Attachments: image001.png
image002.png
image003.png
image004.png
image005.jpg
image006.png
image007.jpg
image008.jpg

Thanks Alana – we will action your final comment and send the report off to the ABC ASAP (post CCM).

Regards,

[redacted]

[redacted]
Investigations and Compliance Officer
Content Investigations Section

Australian Communications and Media Authority
[redacted]

The ACMA acknowledges First Nations peoples as the Traditional Owners and Custodians of Australia. We respect and celebrate First Nations peoples as the original storytellers and content creators of the lands on which we work and honour the enduring strength and commitment of Aboriginal and Torres Strait Islander peoples to the land, waters and their communities. We pay our respects to Elders past, present, and emerging.

From: Alana Fraser <Alana.Fraser@acma.gov.au>
Sent: Monday, 13 April 2026 6:11 PM
To: [redacted] DL - Alana Fraser & Assistant <DL-AlanaFraser&Assistant@acma.gov.au>
Cc: [redacted] DL - Autumn Field & Assistant <DL-AutumnfieldandAssistant@acma.gov.au>
Subject: RE: For review - draft preliminary investigation report for Sacrifice (BI-753) [SEC=OFFICIAL]

OFFICIAL

Thanks v much [redacted] – I am comfortable with how you've addressed Carolyn's comments (and she did a bit of editing where there was duplication which I was struggling with myself last week, so that is appreciated!).

I've included one final comment for you to consider, but otherwise I would be grateful if you and [redacted] could give CCM an update on the changes made with a view to sending on to ABC asap. I think the places where you've diverged from taking up Carolyn's comments are v small and largely editorial, but you can probably address this as part of the verbal update.

Autumn – for your visibility ahead of our catch-up tomorrow and CCM.

Thanks again
Alana

Alana Fraser (she/her)
Australian Communications and Media Authority
[redacted]

OFFICIAL

From: [redacted]
Sent: Monday, 13 April 2026 4:44 PM
To: DL - Alana Fraser & Assistant <DL-AlanaFraser&Assistant@acma.gov.au>
Cc: [redacted]
Subject: For review - draft preliminary investigation report for Sacrifice (BI-753) [SEC=OFFICIAL]

OFFICIAL

Good afternoon Alana,

Following on from your discussion with [redacted], please see the revised preliminary report for Sacrifice with Carolyn's suggested edits for your review and clearance: 9.4.26 - Draft preliminary investigation report for BI-753 with CL suggestions marked up.docx

We have left the tracking so you can see Carolyn's changes and it allows you to follow her comments.

See also a link of the broadcast. I have also attached the email sent to the Authority Secretariat RE: Authority Package which includes attachments (which may assist with reviewing the draft preliminary investigation report).

If you have any questions, please do not hesitate to contact me.

Regards,

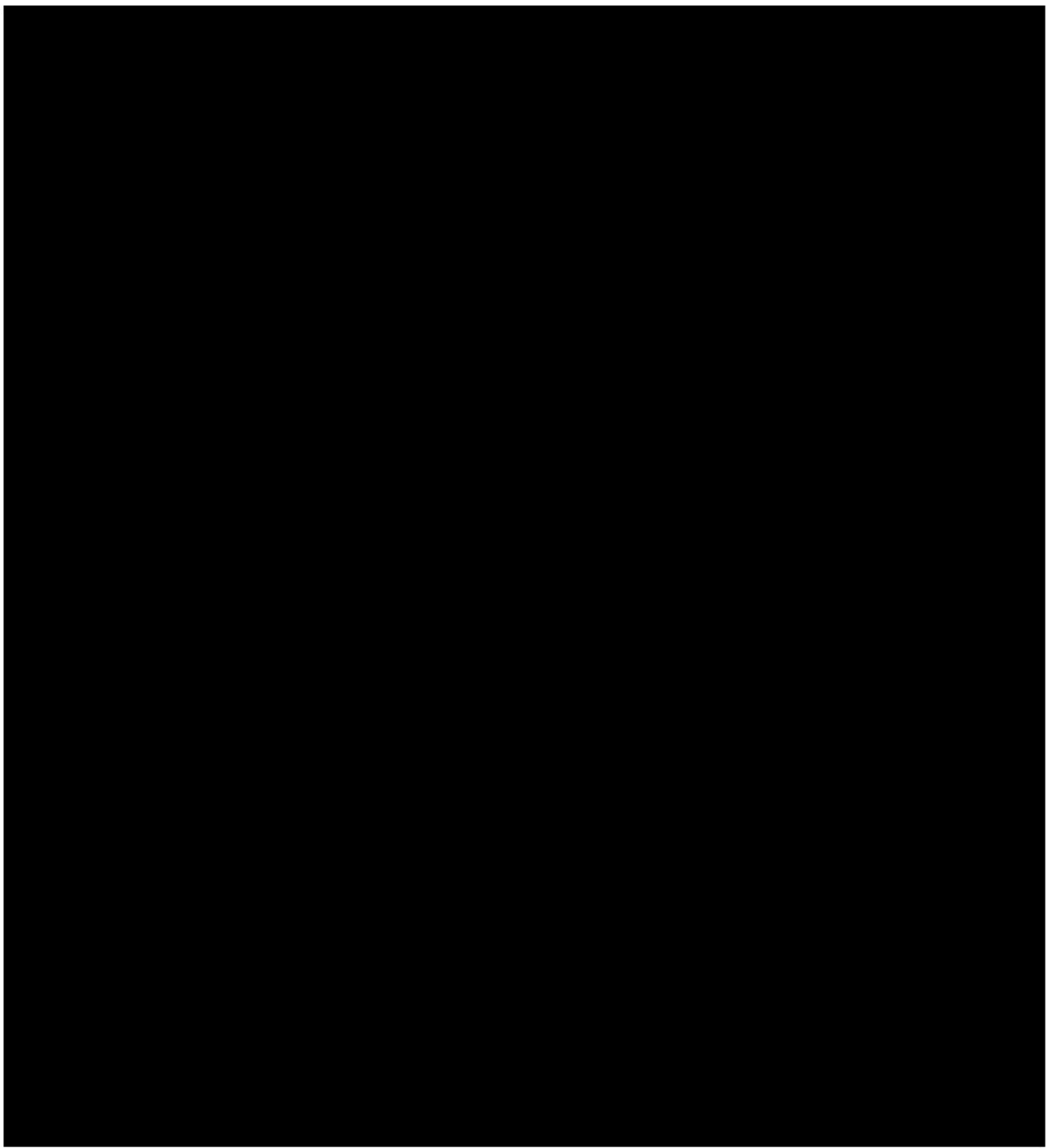
[redacted]

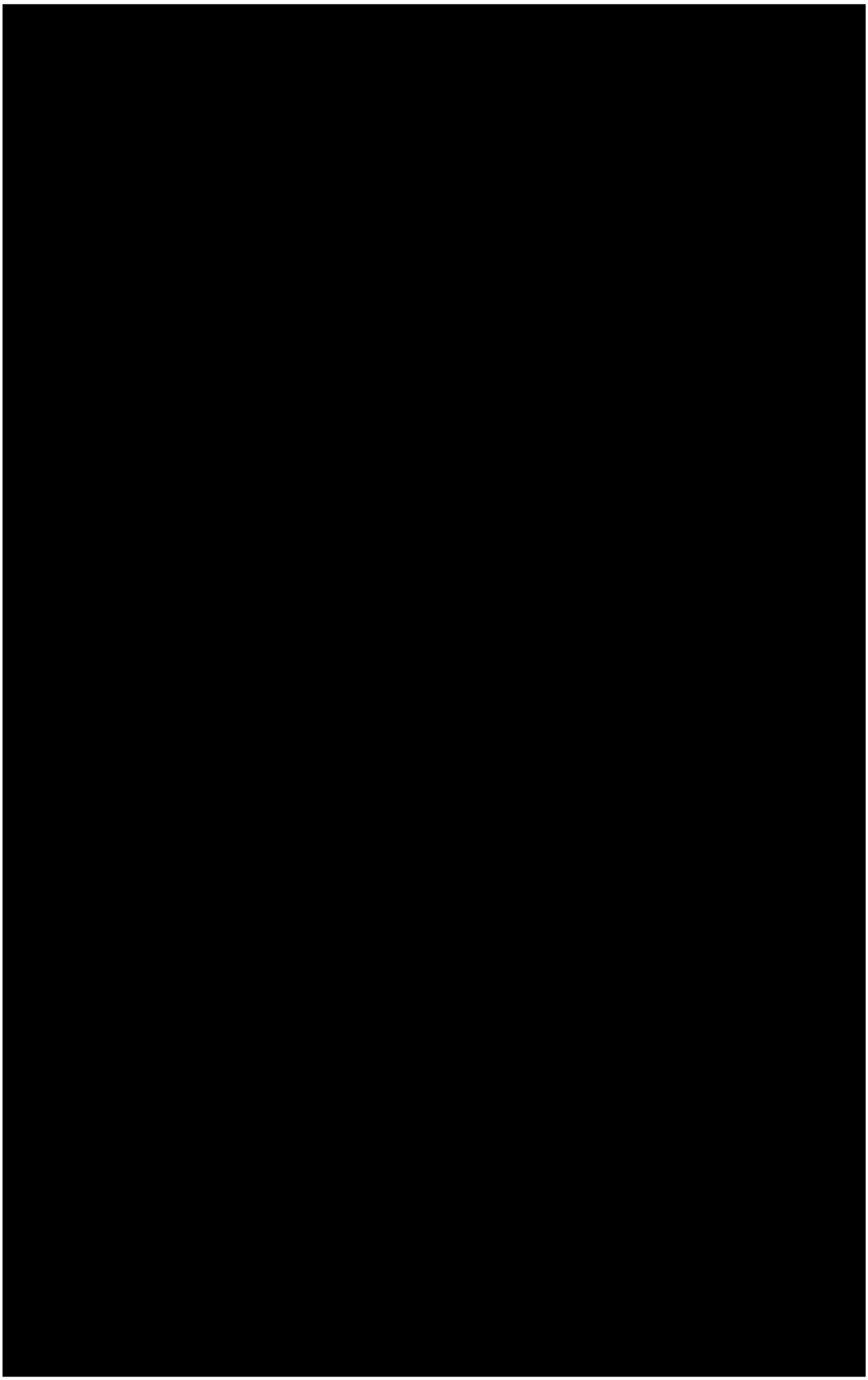
[redacted]
Investigations and Compliance Officer
Content Investigations Section

Australian Communications and Media Authority

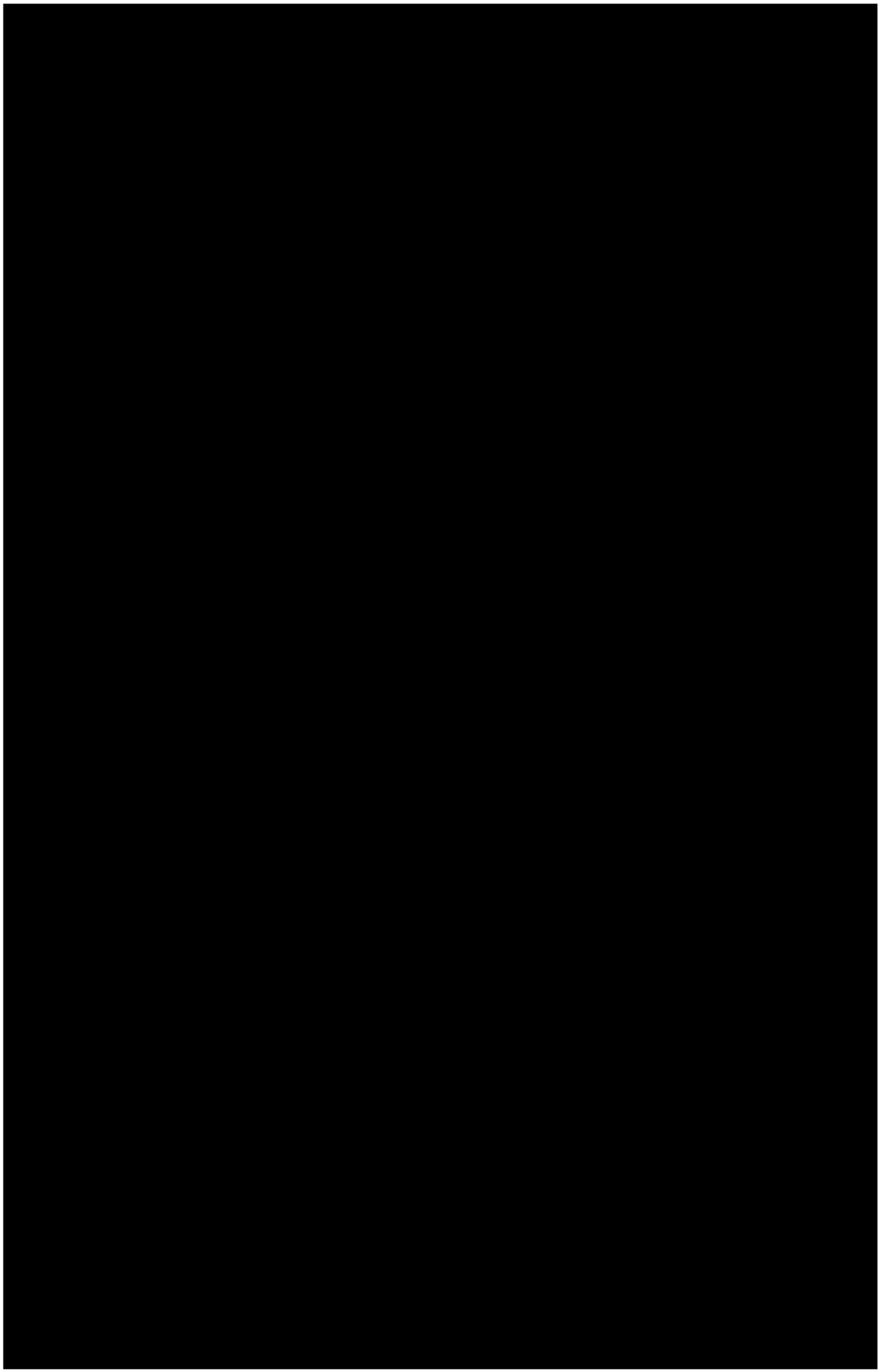
[redacted]

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[redacted]



[redacted]

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From: [redacted]
Sent: Thursday, 9 April 2026 9:16 AM
To: Carolyn Lidgerwood <Carolyn.Lidgerwood@acma.gov.au>; DL - Carolyn Lidgerwood and Assistant <DL-CarolynLidgerwoodandAssistant@acma.gov.au>
Cc: DL - Autumn Field & Assistant <DL-AutumnfieldandAssistant@acma.gov.au>; DL - Alana Fraser & Assistant <DL-AlanaFraser&Assistant@acma.gov.au>; [redacted]
Subject: RE: For review - draft preliminary investigation report for Sacrifice (BI-753) [SEC=OFFICIAL]

OFFICIAL

Thanks Carolyn – I will incorporate your suggestions and will circulate the revised draft ASAP.

Regards,

[redacted]

Investigations and Compliance Officer
Content Investigations Section

Australian Communications and Media Authority
[redacted]

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From: Carolyn Lidgerwood <Carolyn.Lidgerwood@acma.gov.au>
Sent: Wednesday, 8 April 2026 6:41 PM
To: [redacted]>; DL - Carolyn Lidgerwood and Assistant <DL-CarolynLidgerwoodandAssistant@acma.gov.au>
Cc: DL - Autumn Field & Assistant <DL-AutumnfieldandAssistant@acma.gov.au>; DL - Alana Fraser & Assistant <DL-AlanaFraser&Assistant@acma.gov.au>; [redacted]
Subject: RE: For review - draft preliminary investigation report for Sacrifice (BI-753) [SEC=OFFICIAL]

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Hello [redacted] and team

See attached with some suggestions from me.

I've suggested some extra words in relation to the section on the ANAO report. I think most viewers would have no idea that four 'largely effective' findings is a very positive outcome – so I think that context should have been provided in the Program. My suggestions are to draw that out, and I've also flagged a couple of paras that may be able to be compressed/edited back (where a bit repetitive).

Then it's just some suggested tweaks for clarification until the section about Mr Hichens. I think he got treated pretty shoddily even if we haven't found an impartiality breach there. I think it's worth separating out the issues of the conflict of interest declaration from the more serious issue of whether he gave information to Lendlease – so I've had a go at doing that and have moved some text around.

Then right at the end I've suggested moving around the order of some of the points too (the formatting right at the end kept going a bit crazy so ignore that if the version you open has put everything in green italics!)

Hope this makes sense. All just suggestions and with the intention of drawing out some points a bit more / clarifying here and there. For consideration
Thanks, Carolyn

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From: [redacted]
Sent: Wednesday, 8 April 2026 3:07 PM
To: Carolyn Lidgerwood <Carolyn.Lidgerwood@acma.gov.au>; DL - Carolyn Lidgerwood and Assistant <DL-CarolynLidgerwoodandAssistant@acma.gov.au>
Cc: DL - Autumn Field & Assistant <DL-AutumnfieldandAssistant@acma.gov.au>; DL - Alana Fraser & Assistant <DL-AlanaFraser&Assistant@acma.gov.au>; [redacted]

[redacted]
Subject: RE: For review - draft preliminary investigation report for Sacrifice (BI-753) [SEC=OFFICIAL]

OFFICIAL

Thanks Carolyn, we really appreciate the feedback.

The clean copy of the report is the best version to mark up.

Thanks again & please let me know if you need any further information.

Regards,

[redacted]

[redacted] Compliance Officer
Content Investigations Section

Australian Communications and Media Authority
[redacted]

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From: Carolyn Lidgerwood <Carolyn.Lidgerwood@acma.gov.au>
Sent: Wednesday, 8 April 2026 1:58 PM
To: [redacted] DL - Carolyn Lidgerwood and Assistant <DL-CarolynLidgerwoodandAssistant@acma.gov.au>
Cc: DL - Autumn Field & Assistant <DL-AutumnfieldandAssistant@acma.gov.au>; DL - Alana Fraser & Assistant <DL-AlanaFraser&Assistant@acma.gov.au>; [redacted]
Subject: RE: For review - draft preliminary investigation report for Sacrifice (BI-753) [SEC=OFFICIAL]

OFFICIAL

Dear [redacted] and team
Short answer is that I think this is definitely on the right track
I had a few drafting suggestions that occurred to me as I was reading through (just to draw a few points out a bit more) – I was going to mark those up against the clean copy version you sent me – unless you'd prefer me to use the markup or a later version?
Many thanks, Carolyn

OFFICIAL

From: [redacted]
Sent: Tuesday, 31 March 2026 12:33 PM
To: DL - Carolyn Lidgerwood and Assistant <DL-CarolynLidgerwoodandAssistant@acma.gov.au>; Carolyn Lidgerwood <Carolyn.Lidgerwood@acma.gov.au>
Cc: DL - Autumn Field & Assistant <DL-AutumnfieldandAssistant@acma.gov.au>; DL - Alana Fraser & Assistant <DL-AlanaFraser&Assistant@acma.gov.au>; [redacted]
Subject: For review - draft preliminary investigation report for Sacrifice (BI-753) [SEC=OFFICIAL]

OFFICIAL

Good afternoon Carolyn,

As discussed at the Authority meeting on 19 March 2026, please see the draft preliminary report for the Sacrifice investigation (BI-753) for your review.

For ease of reference & readability I have attached:

(i) A 'clean copy' word document of the draft preliminary investigation report dated 30 March 2026 which has incorporated the suggested changes from the Authority meeting on 19 March 2026.

(ii) A comparison word document which shows all the track changes from the draft investigation report dated 19 March 2026 to the draft preliminary investigation report dated 30 March 2026.

(iii) [redacted]

(iv) The email sent to the Authority Secretariat RE: Authority Package which includes attachments (which may assist with reviewing the draft preliminary investigation report).

See also a link of the broadcast.

I also wanted to flag that the draft report still needs some tidying up in some of the additional parts (to reduce duplication) but for expediency we would be grateful to get your views of the substantive changes to ensure we are on the right track.

If you have any questions, please do not hesitate to let me know.

Regards,

[redacted]

[redacted] Compliance Officer
Content Investigations Section

Australian Communications and Media Authority
[redacted]





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